





Vision

Responding to Climate Change. Restoring Ecosystems. Reimagining Community. Together.

Mission

A thriving, diverse, fair, and engaged community, resilient to climate change.



Director's Report

Easy to leave. Hard to forget. That's 2021 in a nutshell. New phrases like "heat dome" and "atmospheric river" got pretty real for Salt Spring Islanders who lost crops, huddled by fans, and saw serious damage to property and roads. And that's on top of what the COVID-19 experience dished out in varying portions for all of us. Last year highlighted how important it is for islanders to come together to address critical issues that affect us all like the climate crisis.

While tough to take in, none of these "weather events" is a surprise. Transition Salt Spring's <u>Climate Action Plan 2.0</u> laid it all out in 2021 based on existing data and science. Yet, none of us ever expected things would get so bad so quickly. And, alarmingly, acceleration is becoming a sad hallmark of the massive changes taking place everywhere.

Nonetheless, there are signs of hope. Everywhere, including on Salt Spring, attention to the climate crisis is gaining ground. Seven out of ten Canadians are now somewhat or very concerned that the climate crisis is harming them personally. At the Salt Spring Fall Fair this year, one of the things we heard most often were: "You know, with the heat dome, I am finally getting concerned." And that's reflected in the positive feedback we've received to our work in the wake of these terrible events.

Transition Salt Spring rebooted in a big way in 2021 with the release of the **Climate Action Plan** and its 250+ recommendations. To address the climate crisis head on – within the context of a plucky little under-resourced non-profit 'start-up', we developed a whole year's worth of programming to help Islanders understand what we need to do now. And the fact is, governments at all levels simply aren't acting fast enough. So that leaves the rest of us. Working together.

And while it's not all about donations and fundraising, these were key in Transition Salt Spring's 'reboot' – helping us hire amazing people whose job it is to work with the volunteer board members, volunteer Working Groups and experts to help implement the climate solutions we need now to help stabilize our ecosystems and prepare our island community for the threats we face to our health and our homes.

You've put the wind in our sails, friends! And for that we are really grateful.

Here's a look at what we accomplished together in 2021

- 1000 attended 19 zoom events covering a range of climate solutions from heat pumps and rainwater catchment systems to creating great livelihoods stewarding our forests
- 517 islanders participated in our Climate Action Coach Program which is dedicated to help them take action to make their homes and lives more sustainable
- 1400 newsletter subscribers an increase of 25% over 2020
- 11 articles in the Gulf Islands Driftwood and Salt Spring Exchange helping raise the profile of climate solutions
- 2500 hours of paid employment created for islanders over across 5 part-time positions dedicated to fighting climate change
- 200 donors, a 100% increase from 2020

- **250 conversations** with islanders about climate change at the Salt Spring Fall Fair
- Interest in heat pumps shot up 100% in response to our partnerships with Whirlwind Heating and Cooling (Tree Level), and Fresco Refrigeration (Branch Level)
- 28 islanders signed up for our Rainwater Harvesting Rebate over 8 days
- 3 delegations to the Islands Trust, where we helped win a deeper public consultation for the Island Trust's draft Policy Statement, incorporation of sustainable, regenerative forestry in its draft, and funding support for watershed resiliency work in the Lake Maxwell watershed
- Raised \$125,000 for a ground-breaking project with North Salt Spring Water District to protect the Lake Maxwell watershed from fire and drought

And we are just getting started!

Here are some of the Climate Actions we were working on in 2021

- The Lake Maxwell Watershed Resiliency Project received funding from Environment & Climate Change Canada's EcoAction Program. The watershed provides water to more than 3,000 islanders. In partnership with the North Salt Spring Waterworks District, we will develop strategies to improve water retention and reduce fire risk.
- The Climate Action Coach Program provides
 residents with resources to make sustainability
 decisions in their homes and lives. Through monthly
 webinars and direct support from our Climate Coach
 Rob Lowrie, islanders learn about the many
 incentives out there to install solar power, insulate
 houses, or buy an electric bike or car.
- Transition also launched the Rainwater Harvesting
 Rebate to drive installations of rainwater catchment
 systems that reduce reliance on aquifers. The
 program was fully subscribed in a week and is being
 expanded to all Southern Gulf Islands in 2022 thanks
 to incentive funding from the CRD.
- The Salt Spring Island Climate Action Network (SSI CAN!) met quarterly with organizations ranging from the CRD and the Islands Trust to Salt Spring Community Energy and the Agricultural Alliance to develop climate action projects together. Over 100 representatives have attended the meetings, and the Maxwell Lake Watershed project is the first to emerge.
- We did lots of community outreach at Country Grocer and the Saturday Market discussing forests, at the Global Climate Strike Rally in the Meadow with over

- 90 people, and at the Fall Fair where we had 250 conversations with islanders about the importance of our forests and actions we can take to reduce our impacts.
- Through the Digital Tools Project and a grant from the Salt Spring Foundation, Transition implemented new communications and donor engagement software to help us better interact with volunteers, donors, funders and the public as we grow. The new system was developed by a BC tech start up that is making waves for its powerful tools for non-profits.
- This year we built our paid team big time, growing from one part-time contract staff person to five. In addition to volunteer directors, committee and working group members, all of us are working hard every day to make Salt Spring a leader in local climate action.
- We are proud of our growing collaboration with the Raincoast Conservation Foundation and the WSÁNEĆ Leadership Council (WLC) which represents the Tsartlip, Tseycum, and Tsawout First Nations who have called the lands and waters around south Salt Spring their home for millennia. We've built a carbon sequestration and eco-cultural land regeneration proposal with them and are currently fundraising for this important project!
- While COVID dampened public engagement activities, we struck a partnership with Graffiti Theatre and the Salt Spring Arts Council who are working together to mount a climate action-themed arts festival in 2022. Stay tuned for more on this exciting event.

Looking Ahead to 2022

- We owe thanks to Gayle Baker who took one for the team to shepherd TSS through a process with the Canada Revenue Agency (CRA) to secure charitable status. Subject to a motion to be brought to the membership at our AGM on February 22nd and CRA's final approval, TSS may be able to begin issuing charitable receipts for donations! We're also working with Salt Spring Foundation and have established a Climate Action Fund.
- Ruth Waldick and Bryan Young have been working with Raincoast Conservation on an exciting new project with the WSÁNEĆ Leadership Council (WLC). The project is called "ENENITEL", pronounced "kwaneetul", which in the SENĆOTEN language means "working and learning together". In the context of the climate crisis, this means ecocultural restoration, and carbon sequestration.
- The Lake Maxwell Watershed Resiliency Project will be busy with detailed opportunity mapping, watershed and fire protection plans, and on-theground work. The big goals are to improve groundwater recharge and make these forests more resistant to fire.
- The Climate Action Coach Program key goal is to engage as many people as possible in taking actions at home that reduce emissions and increase energy efficiency. There are many incentives programs out there but all too often, folks need a little help knowing how to get started. In 2022 we'll expand the number of topic areas to help get us become One Cool Island.

- We're excited to launch the Woodstove Upgrade Rebate Program early in 2022. Thanks to funding from BC Lung and the BC Government, we'll provide rebates for the replacement of old inefficient woodstoves with new, cleaner burning EPA 2020 approved stoves. Smoke is smoke, and no matter what the source, it's a pollutant and health hazard. This program also encourages replacing wood heating with heat pumps with a beefy \$750 incentive that's stackable with other rebates. Helping people understand how to decrease wood stove emissions will be a key focus.
- In 2022 we'll double the Rainwater Harvesting Rebate Program to include the Southern Gulf Islands thanks to additional funding from the CRD. We look forward to reaching even more people to help them install rainwater harvesting systems at their homes and businesses all over the Gulf Islands, taking advantage of abundant winter rains for our increasingly dry hot summers.
- With the Climate Arts Festival, all of us at Transition are aching to get back out there with in person events when it's safe to do so. We're excited about our partnership with Graffiti Theatre and Salt Spring Arts Council to deliver a month-long mixed media festival aimed at engaging people from on and off the island in thinking about and feeling through what it means to be living in a time of accelerating climate change. What can we do together to help? How can we channel our grief and move to more action?

Thanks to our amazing partners!

- North Salt Spring Waterworks District
- Salt Spring Island Conservancy
- WSÁNEĆ Leadership Council
- Salt Spring Solutions
- Graffiti Theatre
- Salt Spring Arts Council

- Salt Spring Water Preservation Society
- Agricultural Alliance
- Farmland Trust
- Chamber of Commerce
- Community Economic Sustainability Commission

Working Groups Achievements

Transition Salt Spring deeply believes in empowering individuals to come together in groups to develop their own initiatives that move us closer to a fair, low carbon future. We help them do that by providing volunteer groups with the services they need to get the job done. This includes the provision of insurance to cover volunteers, bookkeeping services, marketing, communication services, and even a little funding to get going. This saves groups the need to incorporate a new non-profit on their own - time and energy which takes them away from building a better Salt Spring! If you are interested in starting a new working group, or to find out more, reach out to info@transitionsaltspring.com.

Here's a list of our active working groups. See our website for more information and contacts. They provide real leadership in our community on key issues like the electrification of transportation, planting native and removing invasive species, providing residents space to grow their own food, and raising awareness about the need to protect our oceans.

- EV Group
- Native Plant Stewardship Group
- Rainbow Road Allotment Gardens
- Marine Stewardship Group
- Plastic Free Salt Spring
- Ecological Research Network

Thanks to our amazing donors and volunteers!

There is so much to be grateful for, and so many people who have gone above and beyond to make 2021 a great year for Transition Salt Spring and climate action. Donors and volunteers are the heart of Transition. We give you our sincere thanks for your steadfast support.

- **Jeannette Newton**: For 2.5 years Jeanette has collected and tabulated the receipts contributed to the Save a Tape program at Country Grocer which brought in \$500 to TSS in 2021. Save yours and consider putting them into the TSS box as you leave the store.
- Cary Debenham: For her awesome volunteer graphic design work that made so many of our events and social media posts look amazing and capture attention.
- **Gayle Baker**: For her hundreds of hours of help as a member of our executive committee and board helping Transition through a big transition of its own along with her leadership on our charitable status application.
- Andrea Palframan: For her service on our board, for the abundant creative spark she ignited with the super positive *One Cool Island* campaign that's now a part of our public programming, and for her monthly articles in the Driftwood.
- North Salt Spring Waterworks District: For their amazing partnership with us on the Lake Maxwell Watershed Resiliency Project. We look forward to working with you to protect this precious watershed from drought and fire in 2022.
- Salt Spring Island Conservancy: For the great partnership in co-delivering our best attended webinars of 2021 on forests, climate change, and other timely topics on our ecosystems.
- Over 200 donors stepped to help TSS this past year. We are incredibly grateful for each and every
 one of you. Many of you are monthly donors, which is the best way to help us map out our
 programming, even at small amounts. To support our work on climate action, go to
 transitionsaltspring.com.

Thanks to our Funders and Sponsors!

- The Salt Spring Island Foundation has been a steadfast supporter of our work right from the beginning of our reboot. They saw the need, trusted the team, and loved our proposals. We love our community foundation! They've supported our reorganization by giving us funding for the tools we needed, supporting the development of our Climate Action Network, and our Climate Action Coach Program.
- The **Philip & Muriel Berman Foundation** has provided TSS with core funding to help stabilize the organization and ensure our capacity to grow. We would not be where we are without them.
- VanCity loved the concept behind the Climate Action Coach Program because it aligned closely with their focus on lighter living and became the program's lead supporter with a grant from their enviroFund.
- The Victoria Foundation has been an enthusiastic supporter of our work two years running first with support during our start-up year, and then another round this past year. They helped us make it through the pandemic downturn and continue to be eager supporters of this climate work.
- We landed a big fish with the **Government of Canada, EcoAction Fund**'s grant for our Lake Maxwell watershed resiliency project. The EcoAction Fund has provided millions of dollars in financial support to thousands of non-profit and non-government organizations across Canada taking action on local action-based environmental projects.
- Where would we be without the Institute for Sustainability Education and Action? Thanks for your partnership on several TSS/ISEA programs in 2021!



For our first sponsorship program ever, Transition got off to a great start by offering Tree, Branch or Leaf level sponsorships to island businesses aligned with our **Climate Action Coach Program**. We are grateful to all of you for your support and leadership in our community, helping islanders lower their footprints!

Tree level

- Whirlwind Heating and Cooling
- The Home Design Centre
- Mouat's Trading

Branch level

• Fresco Refrigeration

2021 Board of Directors and Staff

- Our board is Bryan Young, Deborah Miller, Gayle Baker, Ruth Waldick, Patti Baral, and Oonagh Duncan
- Our staff team is Darlene Gage, Erinanne Harper, Natasha Kong, Robert Lowrie, and Karen Clark



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| Total 41800 · Events 2,075.49 Total 61400 · Contract Services 70,301.82 41900 · Other Revenue 61500 · Digital Tools 5,489.69 41910 · Interest Income 80.47 61600 · Event Expenses 41930 · Administrative Fees 880.09 61610 · Transition Salt Spring General 1,202.40 Total 41900 · Other Revenue 960.56 61620 · Climate Action Plan Implementation Total 41000 · Transition Salt Spring Revenue 126,439.82 Committee 500.00 45000 · Working Group Revenue 61640 · Engagement Committee 110.00 45100 · Electric Vehicle Group Revenue 3,081.90 Total 61600 · Event Expenses 1,812.40 45200 · Rainbow Road Pool Allotment Gardens Revenue 2,552.00 61800 · Meeting Room Rental 45400 · Native Plant Stewardship Group Revenue 2,561.30 61900 · Meeting Room Rental 570.14 Revenue 2,561.30 | 41800 Events | | 61449 · Miscellaneous Contractors | 1,209.91 |
| Total 41800 · Events2,075.49Total 61400 · Contract Services70,301.8241900 · Other Revenue61500 · Digital Tools5,489.6941910 · Interest Income80.4761600 · Event Expenses41930 · Administrative Fees880.0961610 · Transition Salt Spring General1,202.40Total 41900 · Other Revenue960.5661620 · Climate Action Plan Implementation500.00Total 41000 · Transition Salt Spring Revenue126,439.82Committee500.0045000 · Working Group Revenue3,081.90Total 61600 · Event Expenses1,812.4045200 · Rainbow Road Pool Allotment Gardens Revenue61700 · Insurance1,639.00Revenue2,552.0061800 · Meeting Room Rental570.1445400 · Native Plant Stewardship Group Revenue70tal 61800 · Meeting Room Rental570.14Revenue2,561.3061900 · Membership, Licenses & Dues257.50 | 41810 · Event Revenue | 2,075.49 | Total 61440 · Other Contract Services | 21,526.43 |
| 41900 · Other Revenue61500 · Digital Tools5,489.6941910 · Interest Income80.4761600 · Event Expenses41930 · Administrative Fees880.0961610 · Transition Salt Spring General1,202.40Total 41900 · Other Revenue960.5661620 · Climate Action Plan ImplementationTotal 41000 · Transition Salt Spring Revenue126,439.82Committee500.0045000 · Working Group Revenue3,081.90Total 61600 · Event Expenses1,812.4045100 · Electric Vehicle Group Revenue3,081.90Total 61600 · Event Expenses1,639.00Revenue2,552.0061800 · Meeting Room Rental570.1445400 · Native Plant Stewardship Group Revenue70tal 61800 · Meeting Room Rental570.14Revenue2,561.3061900 · Membership, Licenses & Dues257.50 | Total 41800 · Events | 2,075.49 | Total 61400 · Contract Services | |
| 41910 · Interest Income80.4761600 · Event Expenses41930 · Administrative Fees880.0961610 · Transition Salt Spring General1,202.40Total 41900 · Other Revenue960.5661620 · Climate Action Plan ImplementationTotal 41000 · Transition Salt Spring Revenue126,439.82Committee500.0045000 · Working Group Revenue3,081.90Total 61600 · Event Expenses1,812.4045100 · Electric Vehicle Group Revenue3,081.90Total 61600 · Event Expenses1,639.00Revenue2,552.0061800 · Meeting Room Rental45400 · Native Plant Stewardship Group RevenueTotal 61800 · Meeting Room Rental570.14Revenue2,561.3061900 · Membership, Licenses & Dues257.50 | 41900 · Other Revenue | | | • |
| 41930 · Administrative Fees880.0961610 · Transition Salt Spring General1,202.40Total 41900 · Other Revenue960.5661620 · Climate Action Plan ImplementationTotal 41000 · Transition Salt Spring Revenue126,439.82Committee500.0045000 · Working Group Revenue3,081.90Total 61600 · Event Expenses1,812.4045100 · Electric Vehicle Group Revenue3,081.90Total 61600 · Event Expenses1,812.4045200 · Rainbow Road Pool Allotment Gardens Revenue61700 · Insurance1,639.00Revenue2,552.0061800 · Meeting Room Rental570.1445400 · Native Plant Stewardship Group RevenueTotal 61800 · Meeting Room Rental570.14Revenue2,561.3061900 · Membership, Licenses & Dues257.50 | 41910 · Interest Income | 80.47 | - | - , |
| Total 41900 · Other Revenue 960.56 Total 41000 · Transition Salt Spring Revenue 126,439.82 45000 · Working Group Revenue 500.00 45100 · Electric Vehicle Group Revenue 3,081.90 A5200 · Rainbow Road Pool Allotment Gardens Revenue 2,552.00 Revenue 2,552.00 A5400 · Native Plant Stewardship Group Revenue 2,561.30 A5400 · Native Plant Stewardship Group Revenue 2,561.30 | 41930 · Administrative Fees | 880.09 | · | 1,202.40 |
| 45000 · Working Group Revenue61640 · Engagement Committee110.0045100 · Electric Vehicle Group Revenue3,081.90Total 61600 · Event Expenses1,812.4045200 · Rainbow Road Pool Allotment Gardens Revenue61700 · Insurance1,639.00Revenue2,552.0061800 · Meeting Room Rental570.1445400 · Native Plant Stewardship Group RevenueTotal 61800 · Meeting Room Rental570.14Revenue2,561.3061900 · Membership, Licenses & Dues257.50 | Total 41900 · Other Revenue | 960.56 | • • | , |
| 45000 · Working Group Revenue61640 · Engagement Committee110.0045100 · Electric Vehicle Group Revenue3,081.90Total 61600 · Event Expenses1,812.4045200 · Rainbow Road Pool Allotment Gardens61700 · Insurance1,639.00Revenue2,552.0061800 · Meeting Room Rental570.1445400 · Native Plant Stewardship GroupTotal 61800 · Meeting Room Rental570.14Revenue2,561.3061900 · Membership, Licenses & Dues257.50 | Total 41000 · Transition Salt Spring Revenue | 126,439.82 | Committee | 500.00 |
| 45100 · Electric Vehicle Group Revenue3,081.90Total 61600 · Event Expenses1,812.4045200 · Rainbow Road Pool Allotment Gardens Revenue61700 · Insurance1,639.00Revenue2,552.0061800 · Meeting Room Rental570.1445400 · Native Plant Stewardship Group RevenueTotal 61800 · Meeting Room Rental570.14Revenue2,561.3061900 · Membership, Licenses & Dues257.50 | · | • | 61640 · Engagement Committee | 110.00 |
| 45200 · Rainbow Road Pool Allotment Gardens Revenue 2,552.00 61800 · Meeting Room Rental 61810 · Transition Salt Spring General 570.14 45400 · Native Plant Stewardship Group Revenue 2,561.30 61900 · Membership, Licenses & Dues 257.50 | | 3,081.90 | Total 61600 · Event Expenses | 1,812.40 |
| 45400 · Native Plant Stewardship Group Revenue 61810 · Transition Salt Spring General 570.14 Total 61800 · Meeting Room Rental 570.14 61900 · Membership, Licenses & Dues 257.50 | 45200 · Rainbow Road Pool Allotment Gardens | , | 61700 · Insurance | 1,639.00 |
| 45400 · Native Plant Stewardship Group Total 61800 · Meeting Room Rental 570.14 Revenue 2,561.30 61900 · Membership, Licenses & Dues 257.50 | Revenue | 2,552.00 | 61800 · Meeting Room Rental | |
| 45400 · Native Plant Stewardship Group Total 61800 · Meeting Room Rental 570.14 Revenue 2,561.30 61900 · Membership, Licenses & Dues 257.50 | | | 61810 · Transition Salt Spring General | 570.14 |
| Revenue 2,561.30 61900 · Membership, Licenses & Dues 257.50 | 45400 · Native Plant Stewardshin Group | | | |
| _/**= | • • | 2.561.30 | · · | |
| | | , | • • | 263.55 |

| 62200 · Publications & Resources | |
|--|------------|
| 62210 · Transition Salt Spring General | 500.75 |
| 62220 · Climate Action Plan Implementation | |
| Committee | 1,938.32 |
| Total 62200 · Publications& Resources | 2,439.07 |
| 62300 · Travel | 138.95 |
| 62400 · Wages & Benefits | |
| 62410 · Canada Pension Plan | 350.22 |
| 62420 · Employment Insurance | 161.49 |
| 62430 · Vacation Pay | 280.80 |
| 62440 · Wages | 7,020.00 |
| Total 62400 · Wages & Benefits | 7,812.51 |
| 62500 · Website | |
| 62510 · Communication Committee | 4,336.30 |
| Total 62500 · Website | 4,336.30 |
| 62600 · Projects | |
| 62610 · Water Rebates | 2,500.00 |
| Total 62600 · Projects | 2,500.00 |
| Total 61000 ·Transition Salt Spring Expenses | 103,048.85 |
| 65000 · Working Group Expenses | |
| 65100 · Electric Vehicles Group Expenses | 931.10 |
| 65105 · Electric Vehicle Group Asset Write-off | 1,804.11 |
| 65200 · Rainbow Road Pool Allotment Gardens | |
| Expenses | 587.17 |
| 65400 · Native Plant Stewardship Expense | 1,695.14 |
| Total 65000 · Working Group Expenses | 5,017.52 |
| TOTAL EXPENSES | 108,066.37 |
| NET INCOME | 36 560 65 |
| | 26,568.65 |

| TRANSITION SALT SPRING SOCIETY | | Total 1521 · RRP Allotment Garden Equipment | 3,967.71 |
|--|--|--|--|
| BALANCE SHEET | | 1600 · Accumulated Depreciation | -2,654.20 |
| DECEMBER 31, 2021 | | Total Fixed Assets | 3,756.44 |
| ASSETS | | TOTAL ASSETS | 175,365.00 |
| Current Assets Chequing/Savings 1010 · Petty Cash Transition Salt Spring 1020 · Petty Cash RRP Allotment Gardens | 58.00 200.00 | LIABILITIES & EQUITY Liabilities Current Liabilities Other Current Liabilities | |
| 1100 · ISCU Chequing 1110 · ISCU Term Deposits 1111 ·Transition Salt Spring Term Deposit 1112 · Electric Vehicle Group Term Deposit | 133,743.20 20,000.00 5,000.00 | 2600 · Revenue received in advance Total Other Current Liabilities Total Current Liabilities Total Liabilities Equity 3130 · Restricted Net Assets 3133 · Electric Vehicle Group Fund 3134 · RRP Allotment Gardens Fund 3136 · Native Plant Stewardship Group Fund Total 3130 · Restricted Net Assets | 97,700.00 97,700.00 97,700.00 |
| Total 1110 · Term Deposits 1120 · Island Savings Credit Union Shares 1130 · PayPal Balance | 25,000.00 5.72 2,871.65 | | 97,700.00 9,331.64 |
| 1140 · Stripe Balance Total Chequing/Savings Accounts Receivable 1200 · Accounts Receivable Total Accounts Receivable | 1,284.04 163,162.61 8,345.95 8,345.95 | | 3,930.50 940.22 14,202.36 36,893.99 |
| Other Current Assets 1310 · Membership Total Other Current Assets | 100.00 | Net Income Total Equity TOTAL LIABILITIES & EQUITY | 26,568.65 77,665.00 175,365.00 |
| Total Current Assets | 171,608.56 | | |
| Fixed Assets 1510 · Electric Vehicle Group Equipment | | | |
| 15102 · Donation Boxes Total 1510 · Electric Vehicle Group Equipment 1520 · RRP Allotment Garden Buildings | <u>584.65</u> 584.65 | | |
| 15201 · Gazebo 15202 · Garden Shed | 894.89 963.39 | | |
| Total 1520 · RRP Allotment Gardens Buildings | 1,858.28 | | |

571.08

587.13

2,809.50

1521 · RRP Allotment Gardens Equipment

15203 · Composter

15211 · Water Tanks

15212 · Water Pump







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Responding to Climate Change.
Restoring Ecosystems.
Reimagining Community.
Together.